



PPP
unit

PPP PROJECT CYCLE

Reflecting Treasury Regulation 16 to the
Public Finance Management Act, 1999

PROJECT PREPARATION PERIOD

Phase I

INCEPTION

- Register project with the relevant treasury
- Appoint project officer
- Appoint transaction advisor

Phase II

FEASIBILITY STUDY

Prepare a feasibility study comprising:

- Needs analysis
- Options analysis
- Project due diligence
- Value assessment
- Economic valuation
- Procurement plan

Treasury Approval: I

Phase III

PROCUREMENT

- Design a fair, equitable, transparent, competitive, cost-effective procurement process
- Prepare bid documents, including draft PPP agreement

Treasury Approval: IIA

- Pre-qualify parties
- Issue request for proposals with draft PPP agreement
- Receive bids
- Compare bids with feasibility study and each other
- Select preferred bidder
- Prepare value-for-money report

Treasury Approval: IIB

- Negotiate with preferred bidder
- Finalise PPP agreement management plan

Treasury Approval: III

PPP agreement signed

PROJECT TERM

Phase IV

DEVELOPMENT

- Measure outputs, monitor and regulate performance, liaise effectively, settle disputes

Phase V

DELIVERY

- Report progress in the Annual Report

Phase VI

EXIT

- Scrutiny by the Auditor-General

PPP Manual reference

Module 1

Module 2

MODULE 3

Module 6

Module 1

Module 2

MODULE 4

Module 6

Module 7

Module 8

Module 9

Module 1

Module 2

Module 4

MODULE 5

Module 6

Module 7

Module 8

Module 9

Module 1

Module 2

Module 5

MODULE 6

Module 7

Module 8

Module 9